



*Alliance for UPEACE*

## 2016 Annual Report of the Board

Stichting Alliance for the University for Peace  
at The Hague



The MBA Full Time class 2016-2017 during its last session of Integration



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## 1.1 INTRODUCTION

UPEACE Centre The Hague (in short: UPEACE The Hague) presents its 5<sup>th</sup> annual report. Established in 2012, as the European centre of the UN mandated University for Peace (UPEACE) in Costa Rica, it went through five challenging years. From its office in the Academy Building of the Peace Palace, UPEACE The Hague has been contributing to the ambitions of The Hague as “International City of Peace and Justice”. In 2016 by delivering various courses in Peace and Conflict Studies in the Bachelor Programmes of The Hague University of Applied Sciences, by performing policy relevant research in peace and human security, by developing a programme on “Business and Peace”, by organising a Lecture series, and by supporting the preparations of the MA Thesis Prize “Visions on Peace” 2016.

UPEACE The Hague continued to actively seek cooperation with several organizations and institutes in the field of conflict settlement and peacebuilding. This annual report describes the most important events of the Alliance for the University for Peace and its subsidiary UPEACE Centre The Hague.

A short description will be given of the Alliance for the University for Peace and of the University for Peace in Costa Rica (UPEACE), to be followed by a description of UPEACE Centre The Hague: its organization, the core programmes, its activities and its partnerships and networks in 2016.

The last chapter contains closing remarks by the Chairman of the Alliance for the University for Peace, as well as an outlook for the future.

The second part of this Report will contain the annual accounts 2016.

## 1.2 THE ALLIANCE FOR THE UNIVERSITY FOR PEACE



*Alliance for UPEACE*

From 2002 onwards, the UN-mandated University for Peace (UPEACE) in Costa Rica has been accepted as part of the so-called “Circle of Beneficiaries” of the Dutch Postcode Lottery. Due to the university’s location abroad, this charity lottery sought a Dutch liaison. For this purpose, the non-profit foundation “Alliance for the University for Peace” has been established in 2002. The foundation was originally linked to Tilburg University.

The Alliance’s objective is:

- a) *To support the activities of the University for Peace, and*
- b) *To stimulate cooperation between the University for Peace and other (academic) institutions in the field of peace issues and related subjects.*

In 2008 a feasibility study has been conducted to examine whether the establishment of an office of UPEACE in The Netherlands, particularly in The Hague, would make sense and could be realized. The outcome was that The Hague, International City of Peace and Justice, was thought to be the most suitable location for UPEACE activities in The Netherlands and in the European Union.

In 2011 the Dutch Postcode Lottery decided to enter into a direct relationship with the University for Peace in Costa Rica as of 2012, putting an end to the prior intermediary role of the Alliance.

In a Board meeting in November 2011 it was decided to proceed with a new centre in The Hague: UPEACE Centre The Hague. A lease agreement for offices in the Academy Building (part of the Peace Palace), was signed with the Carnegie Foundation.

The Board of the Alliance consists of at least six natural persons. They are invited on the basis of their current or former job activities, their network and/or their personal commitment with (international) peace issues. One Board Member is a representative of the University for Peace in Costa Rica.

By the end of 2016 the Board of the Alliance consisted of:

- **Marius Enthoven**, MSc (*Chairman*), former Director-General Environmental Management, European Commission;
- **Eveline Hartogs**, LL.M. (*Secretary*), former Registrar of the Supreme Court of The Netherlands;
- **Paul Wolff**, MSc (*Treasurer*), coach for entrepreneurs and advisor to private businesses;
- **Dr. Francisco Rojas Aravena** (*Ex officio Board Member*), Rector University for Peace Costa Rica;
- **Barend ter Haar**, MA, former Ambassador, Senior Visiting Research Fellow at Clingendael - Netherlands Institute of International Relations;
- **Roelf Middel**, MA, LL.M., independent consultant Communications;
- **Henk van Schaik**, MSc, former Coordinator of the Cooperative Programme on Water and Climate (CPWC).

The Chairman, Secretary, Treasurer and the Managing Director of UPEACE The Hague form the Core Team. They meet once a month, together with the Programme Leaders. The other Board Members have a supervisory role. All Board Members act on a voluntary basis. They do not receive any salary and are only entitled to reimbursement of expenses. The website [www.upeace.nl](http://www.upeace.nl) lists short biographies of all Board Members.

In 2016 the Board of the Alliance met six times. In its March meeting the Board approved the 2015 Annual Accounts, the Report of the Executive Board and the 2016 Budget.

In 2015 the Board welcomed the expansion of the cooperation with The Hague University of Applied Sciences (THUAS), for which a multi-annual Memorandum of Agreement was established, as well as the new "Business and Peace" programme. In 2016, however, the Board had to spend a lot of time and energy to overcome the consequences of a sudden change in policy by THUAS. Due to this change, the Memorandum of Agreement of August 2015, will be ended by July 2017.

Due to these developments measures had to be taken in reducing staff and costs in the second half of 2016.

#### **ANBI**

As of 2008 the Foundation Alliance for UPEACE is officially registered as a public benefit organization (Algemeen Nut Beogende Instelling, ANBI). This entitles the Alliance to charity tax concessions and it causes gifts to the Alliance to be tax-deductible.

### 1.3 UPEACE COSTA RICA IN BRIEF



In 1980, through its Resolution 35/55, the General Assembly of the United Nations founded the University for Peace (UPEACE) in order to give substance to its peace and security objectives. Although UPEACE is not considered a part of the UN System, it is an affiliated institution and it enjoys observer status at the UN General Assembly, while maintaining its independence in academic, financial and administrative matters. The mission of the University for Peace is to:

*“provide humanity with an international institution of higher education for peace and with the aim of promoting among all human beings the spirit of understanding, tolerance and peaceful coexistence, to stimulate cooperation among peoples and to help lessen obstacles and threats to world peace and progress, in keeping with the noble aspirations proclaimed in the Charter of the United Nations.”*

The Headquarters in Costa Rica and the main campus of UPEACE also host the International Secretariat of the Earth Charter Initiative, whose mission is:

*"to promote the transition to sustainable ways of living and a global society founded on a shared ethical framework that includes respect and care for the community of life, ecological integrity, universal human rights, respect for diversity, economic justice, democracy, and a culture of peace."*

#### **A Global Institution**

Currently UPEACE is present in four regions:

- Latin America: UPEACE Headquarters, Rodrigo Carazo Campus, Costa Rica
- Africa: UPEACE Africa Programme, Addis Ababa, Ethiopia
- Asia: Asian Peacebuilders Programme, Manila, The Philippines
- Europe: UPEACE Centre The Hague, Netherlands

#### **Special Programmes**

UPEACE has dual-degree, dual-campus and joint programmes with high-level universities around the world. These options permit students to obtain more than one degree by studying at more than one institution.

#### **Master's Programmes**

Throughout its 36 years of existence, UPEACE has developed a range of Master and capacity-building programmes in the field of peacebuilding and conflict resolution, and has provided courses and trainings for students as well as for professionals and practitioners from across the world. Experts in the fields covered by the University's 10 MA programmes are brought to UPEACE each year from all over the world to interact with students and to teach them the fundamentals of the fields they will enter into upon graduating. These Visiting Professors join Resident Faculty members in the arduous and fundamental task of educating future leaders for peace that can contribute to peace on a global level.

#### **Doctoral Programme**

The Doctoral Programme seeks to provide candidates with a holistic and interdisciplinary understanding of diverse themes and problems in peace and conflict studies as well as strategies in peacebuilding.

### **Study Abroad Programme (SAP)**

This programme offers graduate students from other institutions the opportunity to enrol in UPEACE courses for credits offered during a semester. It provides a unique opportunity to participate in a multicultural learning community comprised of participants, faculty and staff from around the world.

### **Undergraduate Credit-Building Programme (UCP-UPEACE)**

UPEACE accepts academically advanced undergraduate students in all of its individual graduate courses, on a case-by-case basis. UPEACE will award such students graduate-level credits for successful completion of these courses.

### **Commencement 2016**

On 8 June 2016, UPEACE celebrated its Commencement 2016 ceremony on its Rodrigo Carazo Campus. A total of 118 students representing more than 40 countries celebrated the conclusion of the academic year and the beginning of a new stage in their personal and professional lives.

The Rector of UPEACE, **Dr. Francisco Rojas Aravena**, stated: *"In each one of you we recognize a vocation for peace. Working for peace within the current international context can be a dangerous task, considering the violence occurring throughout today's world. At the University for Peace you have developed tools that will allow you to search for new answers. Remember, 'If we want peace, we must educate for peace."*

### **Accreditation**

On 9 September 2016, the University for Peace received the SINAES accreditation of its MA programmes in International Law and Human Rights and in International Law and the Settlement of Disputes. The institution in charge was the Costa Rican National System of Higher Education Accreditation (SINAES).

Currently, all MA programmes within the Department of Environment and Development and the Department of International Law are being accredited by SINAES.

For more elaborate information on the UPEACE programmes see: [www.upeace.org](http://www.upeace.org).

## 1.4 UPEACE CENTRE THE HAGUE



University for Peace



UPEACE Centre The Hague

### 1.4.1 UPEACE The Hague

As of January 2012, UPEACE Centre The Hague, in short: UPEACE The Hague, is located in the Academy Building of the Peace Palace.

UPEACE The Hague focuses on education and research in the field of peace issues, in close cooperation with renowned academic and policy-oriented institutes in The Hague region. This focus on cooperation is an important principle of the Centre: UPEACE The Hague aims to be complementary to existing organizations by specifically focusing on *peace education*, an area that is still relatively underdeveloped. At the time The Hague, International City of Peace and Justice, hosted numerous institutes in the field of (international) law, but still relatively few in the specific fields of peace issues and peace education.

UPEACE The Hague builds on the existing knowledge and expertise of the worldwide network of the University for Peace in Costa Rica. The Centre aims to actively contribute to the global peace agenda.

UPEACE The Hague is an autonomous institute. Its mission and objectives fall within the framework of the Charter of the University for Peace, the Charter of the United Nations, and the Earth Charter. In this way, UPEACE The Hague supports and strengthens the international academic expertise of UPEACE, in cooperation with its affiliated centres and offices worldwide.

The Business Plan 2016-2017 mentions the following *mission*:

*“To contribute to higher education and research in the area of peace, and to promote and facilitate UPEACE programmes and activities in The Netherlands and in the EU. It will thereby add to the existing peace expertise in The Netherlands and the EU in this area. This will be realised on the basis of knowledge and expertise from the UPEACE global network and in cooperation with organizations for education, research, consultancy and Peace and Justice in The Netherlands.”*

For the time being UPEACE The Hague focuses on three areas where it can be innovative and complementary: “Peace and Conflict Studies”, “Water and Peace”, and “Business and Peace”. Besides this, UPEACE The Hague intends to offer peace education to professionals by means of trainings, lectures, seminars and workshops. An important characteristic is the emphasis on the interaction between theory and practice, with a strong policy-oriented character; a combination which makes its educational supply attractive to students, academics and professionals alike.

#### 1.4.1.1 Organization

UPEACE The Hague is governed by the Board of the Alliance for the University for Peace. By the end of 2016 two people were employed:

- **Dr. Rens Willems**, Research Fellow and Programme Leader “Peace and Conflict Studies”. His primary task is to support the development of the Centre’s research programme;
- **Ms Nika Salvetti**, PhD Candidate, MSc, Programme Leader “Business and Peace”. Ms Salvetti also is a visiting Professor at UPEACE Costa Rica, where she designed and coordinated the Master Programme of Responsible Management and Sustainable Economic Development (RMSED).

Managing Director **Petra van der Ham** was, until November 2016, responsible for daily management, financial management, human resources, internal and external communication. Since then her main tasks have been taken over on a voluntary basis by Board-members of the Alliance.

Two volunteers: **Johanna Ospina Garnica** and **Cindy Wilhelm** supported her in various ways. Johanna helped in organizing the Lecture Series, whereas Cindy was editor of the Facebook page. Finally, the Secretary of the Board, **Ms Eveline Hartogs**, acted as a voluntary back-up for the Managing Director during the days of her absence.

#### 1.4.1.2 Committee of Recommendation

UPEACE The Hague has a Committee of Recommendation, consisting of several distinguished people, who subscribe the mission and aims of UPEACE Centre The Hague. Its members are:

Ms. Agnes van Aardenne	Former Minister for Development Cooperation of The Netherlands
Drs. Wim Deetman	Former Minister for Education and Mayor of The Hague, Member of the Netherlands Council of State
Prof.dr. Josee van Eijndhoven	Former President Executive Board Erasmus University Rotterdam
Dr. Wim van Eekelen	Former Minister for Defence of The Netherlands
Drs. Dirk Gudde	President Council of Churches in The Netherlands
Mr. Steven van Hoogstraten	Former Director Carnegie Foundation
Mr. Cees van Lede	Former CEO AkzoNobel
Drs. Ruud Lubbers	Former Prime Minister and UN High Commissioner for Refugees
Dr. Jan Pronk	Former Minister for Development Cooperation of The Netherlands
Dr. Jan Terlouw	Former Prime Minister and IKV Pax Christi Minister for Peace
Prof.dr.ir. Joris Voorhoeve	Former Minister for Defence and former Member of the Netherlands Council of State

### **1.4.1.3 Financial developments**

During 2016 the financial situation of UPEACE The Hague remained tight as the Centre did not manage to obtain new income generating commitments in education and research. The Board therefore had to take measures to reduce expenses as much as possible.

Financially the year 2016 resulted in a small loss of € 2.182, reducing the equity of the Alliance to € 4.570. As shown by the Financial Statements in Chapter 2 of this Annual Report, revenues were mostly obtained by supplying educational services. These revenues have been used to finance salaries, office costs and activity costs of some projects, including the Lecture Series and the support of the MA Thesis Prize “Visions on Peace”.

With the multi-annual MOA between UPEACE and The Hague University of Applied Sciences (THUAS) and the prospect of new applied research, in particular in the area of Business and Peace, the expectations for the Centre by the end of 2015 were such that it was aiming to operate independently from subsidies and donations from 2016 onwards. These expectations could, however, not be met as THUAS for internal policy reasons decided in June 2016 to prematurely end its agreement with UPEACE The Hague in 2017 and to reduce the involvement of the Centre in its 2016-2017 academic programme, whereas the Ministry of Foreign Affairs – despite earlier positive intentions – turned down applied research proposals by UPEACE The Hague in collaboration with UN Global Compact Netherlands to investigate the possibilities of a positive contribution by Dutch business, to improve the socio-economic perspectives for Syrian refugees in the Middle East. Furthermore, the Ministry was not interested in a follow-up to the March 2016 Round Table on Water Management Strategies for businesses in water stressed areas and to suggestions by the Water Diplomacy Consortium to further develop Water Diplomacy approaches, which has resulted in a coming to a halt of the Centre’s Water and Peace Programme in the second half of 2016.

It has also become clear that UPEACE The Hague cannot afford to apply for new research contracts of the Knowledge Platform “Security and Rule of Law” of the Ministry of Foreign Affairs, as the financial compensation for granted projects only covers direct personnel costs and hence does not cover all costs to be made for the projects, resulting in a net loss for the applicant.

These developments have dramatically changed the financial perspectives for the Centre and will pose a major challenge for the continuity of the Centre in 2017.

In view of this The Board of the Alliance has taken additional austerity measures by the end of 2016 to enable the Centre to fulfil its commitments in 2017, and is actively investigating the options for its continuation beyond Mid 2017.

## 1.4.2 Programme “Peace and Conflict Studies”

Programme Leader: **Dr. Rens Willems**

As mentioned earlier, UPEACE The Hague focused on three core programmes.

A short description of these programmes in 2016 follows below, further substantive information can be found on [www.upeace.nl](http://www.upeace.nl).

The “Peace and Conflict Studies” programme focused largely on the dynamics between local, national and international dimensions of conflicts and peacebuilding efforts. Conflicts are increasingly characterised by a combination of local issues and transnational factors. As a consequence, conflicts tend to become more complex and to suffer from protracted and recurrent violence.

UPEACE The Hague aimed to develop and carry out research activities drawing on the available expertise of the UPEACE global network. The ultimate aim of its research activities was to contribute to adequate responses to new challenges in the area of conflict, peace and human security, and to make the results available for peace education. To achieve these aims, UPEACE The Hague cooperated with partners in The Netherlands (knowledge institutions) and partners from the UPEACE global network. To this purpose UPEACE The Hague has contracted a Research Fellow in the person of Dr. Rens C. Willems, as from March 2013. Dr. Willems gave courses at The Hague University of Applied Sciences, performed various research activities and, as Programme Leader, he was responsible for the development of the Programme “Peace and Conflict Studies”.

### 1.4.2.1 Education at The Hague University of Applied Sciences (THUAS)

In April 2012 UPEACE The Hague and THUAS, department of International Public Management, signed a Memorandum of Agreement for a period of four years. It was agreed that UPEACE The Hague would develop courses and minors in the field of Peace and Conflict Studies for the International Public Management Programme of the Academy for Public Management, Law and Security, thus integrating peace education into the THUAS bachelor programmes.

In August 2015, a new Memorandum of Agreement was signed between THUAS and UPEACE The Hague. It was agreed that for the next three years UPEACE The Hague would initiate and provide educational services to THUAS and its faculties in the interdisciplinary area of “Peace and Conflict Studies”, including “Business and Peace”. In this way, not only the International Public Management programme, but also the Social Work Programme, the European Studies Programme as well as the MBA Programme of THUAS did become involved. Moreover, UPEACE The Hague would collaborate with THUAS in a number of projects related to international THUAS activities and developing World Citizenship.

In the year 2016 Dr. Rens C. Willems, in close co-operation with several THUAS lecturers, contributed to the educational curricula of the above mentioned THUAS programmes. For one course UPEACE The Hague hired an external teacher (**Dr. Shyamika Jayasundara-Smits**). The UPEACE teachers focused on the course presentations, whereas THUAS teachers focused on the working seminars in each course.

In this way, a few hundred bachelor students in The Hague region, including a significant number of foreign students, have been introduced to peace education.

### **Courses in 2016:**

- **FRAGILE PEACE AGREEMENTS** (*2<sup>nd</sup> year course, part of the International Public Management Programme*)

16 November 2015 – 5 February 2016

Course Convenors: **Dr. Rens C. Willems** and **Dr. Shyamika Jayasundara-Smiths**

A number of civil wars end with a signed peace agreement as the main result of negotiations. However, peace agreements may break down before the key provisions are implemented. In addition, problems will usually arise after the formal signing. Moreover, the implementation of peace agreements is difficult. Such developments are often followed by recurrence of the conflict. This course looks at some of the biggest challenges of peace agreements, the reasons for failure and on the other hand the conditions, which can lead to ways of positive peace(s) and to societies living in peace. This course advances students' knowledge and understanding of concepts, theories, analytical tools, methods, and datasets in this area. Students will develop a set of their own hypotheses on the fragility of peace agreements.

- **CONFLICT AND HUMAN RIGHTS** (*Seminar series as part of the minor Human Rights and Social Work*)

16 November 2015 – 5 February 2016

Course Convenor: **Dr. Rens C. Willems**

Seminar series in the minor Human Rights and Social Work of the Faculty of Social Work and Education. Under the guidance of the lecturer small groups of students analyse a conflict of their choosing. The analysis of the conflict is guided by a set of 'lenses' that have to be applied, meaning that students have to investigate the conflict by focusing on a number of particular perspectives or topics, including causes and consequences of the conflict, violent extremism, peace negotiations, peacebuilding and state building, transitional justice and reconciliation.

- **EU STUDIES WINTER SCHOOL**

25 January 2016 – 5 February 2016

Course Convenors: **Dr. Rens C. Willems** and Ms **Nika Salvetti**

A Winter School was organized by the European Studies department of THUAS and UPEACE The Hague. The participants discussed pertinent issues such as how conflicts can be prevented, how people cope with the consequences of conflicts and why businesses invest in conflict areas and fragile states. The programme is divided in two weeks and students join one or both weeks. Students receive a number of lectures, go on field trips, engage in panel discussions and work on a challenging group assignment.

- **CIVIL WAR AND CONFLICT STUDIES** (*1<sup>st</sup> year course, part of the International Public Management Programme*)

8 February 2016 – 22 April 2016

Course Convenor: **Dr. Rens C. Willems**

The course offers a general introduction to civil war and peacebuilding. It looks at questions like: what is a conflict or civil war, what causes civil wars, and what are the dynamics of civil wars? Questions like those are the subject of much debate in conflict studies. Factors that are generally taken to characterise the 'new wars' are mostly seen as different from traditional warfare, including the involvement of non-state armed actors and rebel groups, new forms of financing, and the deliberate targeting of civilians. This course takes up the main challenges of studying civil war and contemporary conflict trends, with a particular focus on the onset, severity and termination of civil war.

● **HUMAN RIGHTS LAW AND CONFLICT RESOLUTION** (*1<sup>st</sup> year course, part of the International Public Management Programme*)

25 April 2016 – 15 July 2016

Course Convenor: **Dr. Rens C. Willems**

Human rights violations are both a cause and a consequence of conflict. This course on human rights law and conflict resolution therefore takes a closer look at the linkages between human rights and conflict. It will introduce the key concepts and main institutions and actors with regard to human rights, human rights law and humanitarian law in the context of conflict zones. What are human rights, and how did we 'get' them? The course also looks into the politics of human rights, as well as the different legal and policy approaches for human rights in zones of conflict.

● **INTERNATIONAL PEACEBUILDING** (*1<sup>st</sup> year course, part of the International Public Management Programme*)

25 April 2016 – 15 July 2016

Course Convenor: **Dr. Rens C. Willems**

In this course students look closer into available instruments in policy and practice of international peacebuilding. Who are the main actors involved in international peacebuilding, and what can they do? Security is often considered a prerequisite for peace, and the international community developed tools such as 'Disarmament, Demobilisation and Reintegration (DDR) programmes' and 'Security Sector Reform' (SSR) to deal with security and the rule of law immediately after a peace agreement is signed. Such programmes are part of larger efforts to build or rebuild 'the state' after conflict. But what is state building, and how can this be done in practice? And how do you bring democracy in a 'fragile state'? This course introduces students to the main concepts, institutions and actors in the field of peacebuilding. Students also learn about the different strategies and policy options that are available in dealing with conflict, and students learn how to apply these in specific cases.

● **TRANSFORMING WAR ECONOMIES** (*2<sup>nd</sup> year course, part of the International Public Management Programme*)

29 August 2016 – 11 November 2016

Course Convenor: **Dr. Rens C. Willems**

Actors in civil wars rely heavily on various means of war-related income, drawn for example from oil, diamonds, drug and human trafficking or prostitution. This dependency greatly affects the economies of societies that are ridden by civil war. In facing war economies policymakers have to deal with a great number of challenges, if only because financing often connects to human rights abuse and global trade. This course studies the relevant policy areas and policy options in order to understand and transform war economies. What policy efforts have been developed to limit or regulate the trade in conflict commodities?

- **CONFLICT AND HUMAN RIGHTS** (*Seminar series as part of the minor Human Rights and Social Work*)

14 November 2016 – 3 February 2017

Course Convenor: **Dr. Rens C. Willems**

Seminar series in the minor Human Rights and Social Work of the Faculty of Social Work and Education. Under the guidance of the lecturer small groups of students analyse a conflict of their choosing. The analysis of the conflict is guided by a set of 'lenses' that have to be applied, meaning students have to investigate the conflict by focusing on a number of particular perspectives or topics, including causes of the conflict, consequences of the conflict, violent extremism, peace negotiations, peacebuilding and state building, transitional justice and reconciliation.

#### 1.4.2.2 Research Activities

- **RESEARCH PROJECT: "INTERSECTIONS OF TRUTH, JUSTICE AND RECONCILIATION IN SOUTH SUDAN"**

UPEACE The Hague was selected by the Knowledge Platform Security & Rule of Law of the Ministry of Foreign Affairs to execute a two-year research project in cooperation with the South Sudan Law Society (SSLS) and PAX on "Intersections of Truth, Justice and Reconciliation in South Sudan". The project has started in November 2014.

To deal with South Sudan's past and current conflicts, and to increase the chances of a stable future for the world's youngest nation, transitional justice and justice reform are vital. This research investigated how both formal and informal justice systems can contribute to truth and reconciliation. The team developed an analytical instrument to identify opportunities for reform that help to align justice services with the needs of the South Sudanese people. The project was funded by, and administered by the Netherlands Organisation for Scientific Research (NWO).

The research took a holistic approach to understanding violence, and investigated people's experiences in seeking justice in relation to both conflict-related and non-conflict-related violence. The three main research questions were:

- *What are the strengths, weaknesses and interrelationships of different types of justice systems (both statutory and customary)?*

- *What opportunities for reform can be identified in order to bring justice services into greater conformity with user needs?*
- *What existing and potential opportunities for truth, justice and reconciliation can be identified in South Sudan with regard to the past and present conflicts?*

In 2016 the project was concluded with two conferences. The first conference “South Sudan: Justice and Reconciliation in a Divided Country” was held in Nairobi, Kenya on 27 September 2016. The second one took place in The Hague, The Netherlands on 4 October 2016, where the final results were presented and discussed. See also Chapter 1.4.5.3.

All publications resulting from the research project can be found on the website [www.upeace.nl](http://www.upeace.nl)

**Other publications:**

- Willems, R. and C. van der Borgh (2016) “Negotiating Security Provisioning in Western Equatoria, South Sudan.” in: *Conflict, Security and Development*. 16(4): 347-364.
- R. Willems (2016) “A positive approach to the criticism of the ICC: A case for the Hybrid Court for South Sudan”. *Diplomat Magazine*.

### **1.4.3 Programme “Water and Peace”**

Programme Leader: **Henk van Schaik**, MSc, Board Member

The programme “Water and Peace” examines water conflicts and water cooperation from local to global level through research, knowledge-building and education, with a special focus on transboundary basins. The objective of the programme is to acquire in-depth understanding of the mechanisms and processes that trigger water conflicts and, more importantly, to foster the ethics and skills needed to resolve conflicts and lead to cooperation.

#### **1.4.3.1 Joint Education Programme “Water Cooperation and Peace”**

This joint MSc programme “Water Cooperation and Peace” of UNESCO-IHE, UPEACE Costa Rica and Oregon State University started with a first batch of students in September 2015. The tripartite MSc specialization is also offered to students for the academic year 2017/18.

For more information including programme description and admission see [www.upeace.org](http://www.upeace.org) and [www.unesco-ihe.org](http://www.unesco-ihe.org).

#### **1.4.3.2 Water Diplomacy Consortium**

The Water Diplomacy Consortium (WDC) was launched during the international working conference on “Water Security and Peace”, held at the Peace Palace, The Hague in November 2013. This working conference was organised by UPEACE Centre The Hague in cooperation with The Hague Institute for Global Justice, UNESCO-IHE, the Netherlands Institute for International Relations “Clingendael” and the Water Governance Centre.

In the course of 2015 and 2016 the Water Diplomacy Consortium has submitted a joint proposal for its continuation as a Network on Water Diplomacy to the Municipality of The Hague.

Parallel to the WDC, and with the support of the Ministry of Foreign Affairs and the Municipality of The Hague, another consortium is being developed on Water Diplomacy. This consortium is led by UNESCO-IHE in collaboration with the Netherlands Institute for International Relations “Clingendael”, Deltares and the World Resources Institute.

#### **1.4.3.3 Business in Water-Stressed Areas: The Importance of Conflict-Sensitive Water Management Strategies**

On 29 March 2016, UPEACE The Hague organized in co-operation with the UN Global Compact, Water Partner and the Water Diplomacy Consortium partners a Round Table on the Importance of conflict-sensitive water management strategies for businesses in water-stressed areas. Key note presentations were given by **Ms Nika Salvetti** of UPEACE The Hague and **Mr Joppe Cramwinckel** of the World Business Council on Sustainable Development (WBCSD). Representatives from Unilever, Givaudan and Actiam presented their company perspectives on water stewardship. A presentation on the perspective of the Water Resources Group on the topic was forwarded, and a perspective on hydropower development in fragile areas was presented by a staff member of UNESCO-IHE. Senior representatives from the Ministry of Foreign Affairs reflected on the presentations. The introductions were followed by four parallel Round Tables on

respectively Advocacy, Policies, Research issues and Guidelines development with Capacity building. The report of the Round Table can be found on [www.upeace.nl](http://www.upeace.nl).

#### **1.4.3.4 Outreach Activities**

On 7 July 2016 **Henk van Schaik**, on behalf of UPEACE The Hague, and **Ms Zaki Shubber** (UNESCO-IHE) gave a lecture on “Water and Peace” during the Summer School at The Hague University for Applied Sciences. The lecture was attended by over 20 very motivated participants, mostly young professionals from around the world.

On 8 December 2016 **Henk van Schaik** presented the relevance of Water Diplomacy to a workshop on Water. This workshop was part of the high-level conference “Transform our world”, organised by the Dutch Global Compact Network at the Erasmus University Rotterdam.

#### 1.4.4 Programme “Business and Peace”

Programme Leader: Ms **Nika Salvetti**, PhD candidate at Nyenrode University, MSc in Post Conflict Recovery and Development

The “Business and Peace” programme addresses the potential role businesses can play, while operating in conflict affected areas and fragile countries, in contributing to the achievement of a more stable socio-economic development climate which benefits both peace conditions as well as their business sustainability and feasibility.

The programme has four components:

1. **Academic learning** through the delivery of thematic courses at academic institutions related to business and peace and conflict disciplines;
2. **Applied and action research** on addressing business dilemmas in both theoretical and practical ways and exploring innovative ways of implementing Corporate Social Responsibility (CSR). Special attention is given to migration and its root causes; impacts’ analysis of business operations on society, environment and local economy; water-business related risks; conflict sensitive approaches;
3. **Conferences and seminars** to raise awareness on specific themes related to the programme and which also contribute to raising awareness and knowledge on the Sustainable Development Goals (SDGs) of the United Nations and the principles of the UN Global Compact (UNGC);
4. **Building strategic partnerships**, engaging stakeholders in contributing to the promotion of peace through responsible and sustainable businesses.

Target groups of the programme are students of The Hague University of Applied Sciences (THUAS) and UPEACE Costa Rica; the business sector and other knowledge centres which are willing and committed to contribute to the subject areas of the programme and, in specific, to the UNGC principles, the Earth Charter principles and the UN SDGs.

The programme is enriched by working in close cooperation with other organizations, institutes and knowledge centres which share similar values and principles. On the migration theme, UPEACE The Hague strengthened collaboration with UNGC NL, PUM, VNO-NCW and CARE International.

##### 1.4.4.1 Education at The Hague University of Applied Sciences (THUAS)

###### • COURSES AT THE BUSINESS ACADEMY OF THE HAGUE UNIVERSITY OF APPLIED SCIENCES, THE MBA PROGRAMME

Course Convenor: Ms Nika Salvetti

Two courses were delivered to MBA students. The **Global Business Environment** which introduces students to the current business environment and the trends forecasted by experts’

organizations. In the first phase (“*Understanding*”) the course exposes students to the world’s global challenges and opportunities, which directly and indirectly affect the current and future business environment. A general introduction to the new role business plays in society, its impacts and responsibility will also help students to get acquainted with the terminology and knowledge of social responsibility, global connectedness and cooperation which are now driving the design of new business models. In the second phase (“*Deepening Knowledge*”) the course focuses on deepening the understanding on the new business approaches and models, CSR, theory of control as well as innovation as the driver for sustainability and entrepreneurship. The third phase (“*Implementation*”) challenges the students with real business case studies and their application in the realm of CSR as mainstreamed within the company or along the supply chain. Within global trends, migration is dealt with in details to ensure that students can look at it as a business opportunity which enhances and changes the dynamics of global labour markets. Finally, the role of public-private partnerships, with its challenges and opportunities, shows students how global and multi-stakeholder cooperation can work in practice to address global challenges. Emerging economies are considered with special attention.

Final Assignment: “Business contribution to the SDGs”.

Target group: 40 students from 15 different nationalities.

The **Integration Course** guides students in applying theoretical knowledge into practice by analysing a specific case study: the garment sector of Bangladesh. It provides insights on Bangladesh from different perspectives and focuses on the analysis of the Ready-Made Garment sector. It helps in identifying stakeholders along the supply chain, taking into account the implications and impacts of business decisions on the society, local economy and environment. Overall it exposes students to the complexity of taking and implementing business decisions and actions in emerging markets. Finally, it exposes students to direct interactions with experts of the sector and the country, with the participation of the Bangladesh Embassy, International Finance Corporation (IFC), and the Ministry of Foreign Affairs at the presentation of their research’s findings.

Final Assignment: “Recommendations to promote the sustainable growth of the RMG sector”.

Target group: 40 students from 15 different nationalities.

- **CONTRIBUTION TO CURRICULUM DEVELOPMENT OF THE MBA**

In view of achieving the accreditation of the THUAS Business Academy MBA programme, Ms Nika Salvetti was appointed a member of the curriculum committee which has the role to review the curriculum and align it to the learning outcomes of the MBA and mainstream the concept of sustainability, responsibility and internationalization in each of the modules. She also has been appointed examiner for the final thesis of the MBA students.

- **WINTER SCHOOL** (January-February 2016)

For the first time the European Studies department of THUAS, in cooperation with UPEACE The Hague, launched a THUAS Winter School on the topics related to “Peace and Conflict Studies” and “Business and Peace”. The participants, around 40 students of the 3<sup>rd</sup> and 4<sup>th</sup> year of

THUAS, discussed pertinent issues such as how conflicts can be prevented, how people cope with the consequences of conflicts and why businesses invest in conflict areas and fragile states.

- **SUMMER SCHOOL** (July 2016)

This year the Summer School chose to focus on SDG6: Water. UPEACE delivered a module of two weeks on “Water, Business & Peace”.

Seventeen participants attended with enthusiasm the module. Most of them were professionals working in water related services. In particular a team of public and civil officers from Brazil enriched the debate in the class. This year several organizations got involved and hosted the students, sharing their experiences and expertise. These were DUNEA, CORDAID, Water footprint, IHE-UNESCO, FMO, Water House, and the Ministry of Foreign Affairs. The final presentation was to show case studies by which businesses can contribute to peace by addressing water related challenges.

#### **1.4.4.2 Applied and Action Research**

Despite several attempts to raise funds for a “Migration project” involving Syrian refugees, no funding opportunities were made available. This might be due to the worsening of the humanitarian crisis in the region and the political as well as security situation but also by harsh competitions between civil society organizations. Nevertheless, the project design’s process strengthens the relations with specific partners such as UNGC NL, PUM and CARE International, working in Jordan and Lebanon. Further efforts will be made to enable the implementation of the research study on analysing the push and pull factors contributing to the migration flow of Syrians to Europe and to formulate recommendations on how to address the above-mentioned challenges from a business as well as economic and commercial diplomatic perspective.

The programme “Business and Peace” also has been introduced at the Academy of Business In Society (ABIS) conference in Brussels in May 2016. The programme focuses on addressing the following research question: “*How can businesses contribute to building sustainable peace?*” by developing knowledge about how business activities in conflict zones and fragile countries directly and/or indirectly contribute to peace processes; thus, focusing on better understanding the role of business in the market transformation process after the conflicting parties reached a peace settlement in a certain region. As some ABIS members have shown an interest to participate in such research, UPEACE The Hague will design a more in-depth research programme in 2017.

At the end of the year UPEACE The Hague was approached by FMO for a brainstorming session on how a conflict sensitive approach to context and stakeholders’ analysis could provide more insights to FMO in implementing their due diligence task with reference to economic-social and environmental standards.

#### **1.4.4.3 Conferences and Seminars**

The Programme Leader attended and presented her perspective on Business and Peace at several conferences and seminars:

- *21 January 2016*: MVO Netherlands New Year's Event. Amersfoort, The Netherlands.
- *7 March 2016*: Brown Bag. Nyenrode University.
- *29 March 2016*: Roundtable on "Business in water-stressed areas: The importance of conflict-sensitive water management strategies". Designed and organized by UPEACE Centre The Hague
- *11 April 2016*: 4<sup>th</sup> Annual Conference: "Hard Contexts, Hard Choices". Knowledge Platform, Security and Rule of Law.
- *19 May 2016*: ABIS Annual Conference. Presentation of the programme "Business and Peace". Brussels.
- *25 May 2016*: Conference on Militarization. Delivered as guest speaker for the Department of OPP, The Hague University of Applied Sciences.
- *5 July 2016*: Presentation of SDG 16 "The View of UPEACE" at the Earth Charter Conference on SDGs. New World Campus, The Hague.
- *18 October 2016*: Conference on "Educating and Training Leaders for Peace. Peacebuilding through Sport and Theatre in Karamoja". Designed and organized by UPEACE Costa Rica. Peace Palace, The Hague.
- *16 November 2016*: 4<sup>th</sup> Ignite Conference. "Tackling Instability, Radicalisation and Forced Migration". Amsterdam.
- *25 November 2016*: Annual Meeting UNGC NL. The Hague.
- *3-5 December 2016*: Planetary Security Conference. Presentation of "Business & Peace" approach in the Water Security programme.

#### **1.4.4.4 Building Strategic Partnerships**

Several meetings were carried out to strengthen trust and relationship with partner organizations. In specific UNGC NL, PUM, CORDAID, Earth Charter, SPARK, ABIS, Nyenrode University, FMO, UPEACE Costa Rica, and the Ministry of Foreign Affairs contributed to the design and development of projects, supported the successful execution of the conferences and shared their experiences in the academic activities of UPEACE The Hague.

The work of UPEACE Centre The Hague in shaping and building the foundation of the programme "Business and Peace" will be enriched by creating a portfolio of research case studies which contribute to better understanding, thus improving the role the private sector can play in promoting peace, sustainability and responsibility in a concerted effort with other societal stakeholders.

## 1.4.5 Events and Activities in 2016

Several activities and events were organized by UPEACE The Hague, often in cooperation with partner organizations mentioned in Chapter 1.4.6. Below follows a short description; summaries, reports and background information can be found at [www.upeace.nl](http://www.upeace.nl).

### 1.4.5.1 Lecture Series “Peacebuilding in Progress”

3 February 2016, *Seminar Room, Academy Building, Peace Palace*

In 2014 UPEACE The Hague initiated a Lecture Series called “Peacebuilding in Progress”; during 2014-2015 five lectures were organized. In 2016 one more lecture was organized, jointly with the Peace Palace Library. Former diplomat **Herman Schaper** gave a lecture on “The Candidature of the Netherlands for Membership of the Security Council, 2017-2018”.

Herman Schaper is a retired diplomat, who is now (part time) professor at the Campus The Hague of Leiden University, where he occupies the Kooijmans Chair on peace, law and security.

The event was opened by **Jeroen Vervliet**, Director Peace Palace Library. **Marius Enthoven**, Chairman of the Board of UPEACE The Hague, acted as moderator. Some 50-60 participants, from various walks of life, attended the lecture.

More information on the Lecture Series “Peacebuilding in Progress” can be found at [www.upeace.nl](http://www.upeace.nl) under “In the Spotlight”.

### 1.4.5.2 Round Table: “Business in water-stressed areas: The importance of conflict-sensitive water management strategies”

29 March 2016, *Arbitrage Suite, Academy Building, Peace Palace*

UPEACE The Hague, in partnership with UN Global Compact in the Netherlands (UNGC NL), the World Business Council for a Sustainable World (WBCSD), the Water Diplomacy Consortium and Water Partner organized a Round Table on “Business in Water-Stressed Areas”.

In water-stressed areas business operations are risky. If water management is not dealt with properly, access to water might be threatened and even conflicts can be exacerbated. Adequate water management strategies and practises that take into account risks associated with water-stress complemented by conflict-sensitive approaches are essential components of a business strategy for water-stressed areas of today and of the future.

In line with the UN Appeal to all stakeholders to contribute to sustainability, the Round Table brought together, in an informative setting, entrepreneurs, diplomats, experts and researchers to share insights, experiences and ideas on water management in water-stressed areas and to discuss possible mitigation strategies and methodologies.

The outcome of the Round Table has been laid down in a report containing the author approved summaries (adherence to the Chatham House Rule) of the presentations, the outcomes of the breakout sessions, the programme and the list of participants.

### 1.4.5.3 Conference “South Sudan: Justice and Reconciliation in a Divided Country”

4 October 2016, *Seminar Room, Academy Building, Peace Palace*

The conference aimed to discuss the findings of the research project “Intersections of Truth, Justice and Reconciliation in South Sudan”, which has been jointly implemented by UPEACE The Hague, South Sudan Law Society (SSLS) and PAX. The project was funded by the Dutch Ministry of Foreign Affairs as a part of the “Knowledge Platform Security & Rule of Law”, and was administered by the Netherlands Organisation for Scientific Research (NWO).

The findings were presented by **Victor Bol Dungu** (SSLS, South Sudan) and **Dr. Rens Willems** (UPEACE). Panellists were **Marieke Wierda** (MFA), **Victor Lowilla** (SSLS, South Sudan) and **Kathelijne Schenkel** (PAX). The day was moderated by **Daud Gideon** (PAX, South Sudan).

Point of departure for the discussions were the two final reports of the project:

#### **“Access to Justice: Perceptions of and Experiences with Violent Crime in South Sudan”.**

The report documents people’s experiences with justice after violent crimes, and finds that security and justice services are often unavailable, or considered inaccessible or inadequate. People with more time and resources to invest have a higher chance of obtaining justice for a crime. Both punishment of perpetrators and compensation of victims are considered vital elements of justice, yet overall justice remains unattainable for most victims of violent crimes. The lack of justice contributes to spirals of violence prevalent in South Sudan.

**“Perceptions of Transitional Justice in South Sudan”.** This report documents people’s perceptions and experiences of truth, justice and reconciliation in relation to the past and present conflicts in South Sudan. It finds that more than half of the people interviewed have been victimized by an armed group or actor, and that women are increasingly targeted in the post-2013 period. People diverge widely on the causes and possible solutions to the conflict, as well as on how to balance punishment (and amnesties), compensation and reconciliation. This shows the importance of continued discussions on transitional justice and reconciliation in the current context. At the same time, space for this is decreasing.

The participants, in an interactive exchange with the presenters and panellists, discussed questions like: *“What does the current situation mean for transitional justice and access to justice in South Sudan?”* and *“What can Dutch organizations and the Dutch government do to support transitional justice and access to justice in South Sudan?”*

See also:

[http://www.upeace.nl/cp/uploads/downloadsprojecten/Access-to-Justice-in-South-Sudan---Final-Report\(1\).pdf](http://www.upeace.nl/cp/uploads/downloadsprojecten/Access-to-Justice-in-South-Sudan---Final-Report(1).pdf)

[http://www.upeace.nl/cp/uploads/downloadsprojecten/Perceptions-of-Transitional-Justice-in-South-Sudan---Final-Report\(1\).pdf](http://www.upeace.nl/cp/uploads/downloadsprojecten/Perceptions-of-Transitional-Justice-in-South-Sudan---Final-Report(1).pdf)

#### 1.4.5.4 Educating and Training Leaders for Peace - Peacebuilding through Sport in Karamoja

18 October 2016, Seminar Room, Academy Building, Peace Palace

In 2011, the University for Peace in Costa Rica started its work in the field of peace building through sports and its incorporation into its academic and training programmes pursued by it. In April 2013, with the support of the Dutch Nationale Postcode Loterij, UPEACE implemented a 3-year field project in the Karamoja cluster in the borderlands between Uganda, Kenya, Sudan and Ethiopia.

This conference demonstrated through empirical evidences how “peace through sport and theatre” is one of the strategic tools for conflict transformation and to explore possibilities of cooperation with a similar approach for future innovative interventions.

The conference was opened by **Marius Enthoven**, Chairman UPEACE The Hague. Then **Dr. Francisco Rojas Aravena**, Rector UPEACE Costa Rica gave a short introduction to UPEACE and showed a video presentation on the project. **Prof. Manish Thapa**, UPEACE Costa Rica, gave a lecture on “Peace and Sports: Its theoretical and practical relevance”, followed by a panel discussion on “The role of Sports in promoting Peace: the view of different stakeholders”. **Juan Carlos Sainz-Borgo**, Dean UPEACE Costa Rica, moderated the panel discussion and the Q&A: “Focusing on the ‘way forward’”.

Some 35 people, mostly from Dutch NGOs, attended the conference.

#### 1.4.5.5 Award of MA Thesis Prize “Visions on Peace”

9 December 2016, The Hague University of Applied Sciences

For the 9<sup>th</sup> time, the MA thesis prize “Visions on Peace” was awarded to a student who wrote an excellent MA thesis on peace and security issues.

The prize is a joint initiative by the Stichting Vredes Wetenschappen (SVW, Dutch Foundation for Peace Sciences) and UPEACE Centre The Hague. These organizations want to stimulate scientific research in the field of peace and security by awarding this prize.

The financial reward (€ 1,500) has been made available by ASN Bank.

In 2016 42 applications were received and assessed, of which three were nominated:

- **Johannes Chinchilla**, University of Amsterdam, International Development Studies, “*Growing Sustainable Peace: Starting at the Roots? A case study on the influence of grassroots leadership and top-down infrastructure interventions on local peacebuilding processes in Medellin (Colombia)*”
- **Melanie van der Lem**, Leiden University, Politics – Conflict and Cooperation, “*The Divergent Trajectories of Corporation – Community Mining Conflicts in Peru*”
- **Marieke Schöning**, University of Amsterdam, International Development Studies, “*To be or not to be political: Questions to international development discourse through an investigation of active youth citizenship among young, educated Syrians in Beirut*”

After a word of welcome by **Prof. Jaap de Wilde** (Chairman SVW), **Hugh Pope**, Director of Communications & Outreach at International Crisis Group, delivered a speech on “*Turkey and a*

*Region in Crisis - How diplomacy can be made to work better*". Then the three candidates gave short, but inspiring, presentations on their theses. After each presentation, there was a Q&A round with lively discussions with the audience. **Tom Sauer**, Chairman of the jury, read out the jury report and awarded **Johannes Chinchilla** as winner. A summary of his thesis, as well as the jury report, can be downloaded from [www.visionsonpeace.nl](http://www.visionsonpeace.nl).

Like last year the prize was handed out together with the awarding of the "HBO Peace in Practice Research Award". This prize, initiated by SVW as well, was installed especially for bachelor or master students of Universities of Applied Sciences. The prize is meant to stimulate practice-based research contributing to a more peaceful and/or sustainable society. Also this prize (€ 1,000) was financed by the ASN Bank. The winner was **Ann-Cathrin Jöst** from Windesheim Honours College, Zwolle.

Finally, Ewoud Goudswaard, Director at ASN Bank, handed over symbolic cheques to the winners.

### **1.4.6 Partnerships and Networks**

The search for cooperation and partners is an important issue for UPEACE The Hague. Being complementary and strengthening the existing (peace education) supply, are guiding principles.

By the end of 2016 UPEACE The Hague had a partnership with the following organizations:

- Carnegie Foundation
- Clingendael – Netherlands Institute of International Relations
- Diplomat Magazine
- Dutch Foundation for Peace Studies (SVW)
- Earth Charter International (ECI)
- Earth Charter Netherlands (EC NL)
- Global Compact The Netherlands
- International Institute of Social Studies (ISS), Erasmus University Rotterdam
- MasterPeace
- Netherlands Ministry of Foreign Affairs
- Municipality of The Hague
- MVO Netherlands
- OneWorld
- PAX
- Peace&Justice.NET
- Peace Palace Library
- Peace Portal
- Society for International Development (SID), Netherlands Chapter
- South Sudan Law Society (SSLS)
- The Hague Institute for Global Justice
- The Hague University of Applied Sciences (THUAS)
- UN Global Compact (UNGC)
- UNESCO-IHE
- United Nations Association of The Netherlands (NVVN)
- UNOY Peacebuilders
- UPEACE Costa Rica
- Utrecht University, Centre for Conflict Studies
- Water Diplomacy Consortium (WDC)

## 1.5 OUTLOOK FOR 2017

In the five years of its existence UPEACE Centre The Hague has made several innovative contributions to peace education and peace research in The Netherlands in the areas of Peace and Conflict Studies, Water and Peace, and Business and Peace. Due to various external factors, however, the financial outlook for a stand-alone Centre and the continuation of its activities, is not positive. The austerity measures in the wake of the financial crisis by the Dutch Government have caused many other institutions and organizations in the peace and justice domain to focus heavily on their income generating activities and reduction of expenses, rather than to increase their cooperation with partner institutions. This development has become a serious obstacle for UPEACE Centre The Hague which operates on the basis of complementarity and cooperation with other institutes.

The decision of THUAS to prematurely end its cooperation with the Centre by Mid 2017 and to continue its peace and conflict education with its own staff members is an example of this trend. Fortunately, UPEACE Centre The Hague has, over the past five years, been able to support THUAS in developing its peace and conflict educational capacities, so this topic will stay part of the THUAS programmes, but it has dramatically changed the outlook for the Centre's future.

In view of the financial situation and the adverse financial perspectives for 2017 and beyond, the Board of the Alliance already had to downsize the Centre by the end of 2016 to two employees (part time) and to reduce expenses to the maximum possible.

In the first half of 2017 the Board will have to run a very tight ship in order to keep the Centre a viable operation and will have to decide if the Centre and its activities can be continued in some way beyond Mid 2017. The 2017 budget is based on this situation and can be realized on condition that additional income is secured as of July.

In the meantime, the Centre will continue to give its courses to THUAS in the first half of 2017 (including the Winter and Summer Schools). The Centre is also investigating the possibilities of applied research in the area of Business and Peace.

UPEACE Centre The Hague will also continue to support the activities of UPEACE Costa Rica as well as to stimulate cooperation between UPEACE Costa Rica and (academic) institutes in The Netherlands and Europe.